“The global economic crisis is a crisis of vision and values. Honour, integrity, trust, vision, the feeling of history and perspective of where we have come from have been lost. But the National Trusts of the world are helping ordinary people to reassert these values – and to make their own connections across the globe. We shall have failed future generations if we do not bring home the principle that from the day you are born, you are part of a global international community.”

- Lord Frank Judd, former Director of both Oxfam and Voluntary Service Overseas, former UK Minister for Overseas Development

“Working together through INTO, we can identify common problems and tackle these as a sector making our arguments more robust and our voice stronger.”

- Muhammed Mugheiry, Chairman, Zanzibar Stone Town Heritage Society
Message from the INTO Chairman

2013 marked a turning point in INTO’s history as we convened the International Conference of National Trusts for the first time in the continent of Africa. It was my honour to lead the team drafting our ‘Entebbe Declaration’ which came out of the deliberations in Uganda, and which urged global action to protect and promote tangible and intangible heritage, especially within the least economically developed nations.

The Declaration also called for the recognition of the role played by National Trusts in preserving, conserving and promoting heritage, and committed us to working with governments around the world to develop appropriate heritage polices and support the growth of civil society.

I firmly believe that the entitlement of all people to access, understand, learn from, participate in and celebrate cultural activity and cultural creations is an inherent component of the social stability of all nations and of all peoples. And that therefore the protection of cultural integrity is a fundamental human right.

This is a view I explored with delegates at Europa Nostra’s 50th Anniversary celebrations in Athens this year. We have enjoyed a close working relationship for many years and indeed Europa Nostra’s new programme ‘7 Most Endangered’ was inspired by similar schemes run by the National Trust in Australia and the US, and I was privileged to sit on the judging panel.

Strong partnership is essential to INTO’s success and we are delighted to be working with the Asia Europe Foundation on a number of projects. I was invited to address their Smart Cities Expo and Symposium South East Asia held in Berlin this year, where the INTO case studies we prepared last year were also presented.

Just prior to the Entebbe Conference, I attended Best in Heritage in Dubrovnik, Croatia. It was humbling to deliver the keynote opening address at the launch of the ‘Global Heritage Forum’ and to facilitate the ongoing discussions. We look forward to the development of this important initiative in 2014.

Finally, I would like to thank all our members, volunteers and supporters without whom 2013 would have looked very different. We look forward to working with you over the coming years as we work together to fulfil the INTO mission.

Professor Simon R Molesworth AM QC
Chairman, INTO Executive Committee
INTO is an international network of National Trusts and similar non-governmental organisations, globally diverse but united by a shared commitment to conserving and sustaining our shared heritage – built and natural, tangible and intangible.

Through cooperation, coordination and comradeship between the international community of National Trusts, INTO works to develop and promote best conservation practices, increase the capacity of individual organisations, establish Trusts where they do not exist, and advocate in the interests of heritage conservation. Our objectives are:

- To foster international cooperation and coordination between National Trusts and like heritage organisations;
- To formulate and promote conservation best practices;
- To increase and enhance the capacity of individual National Trusts;
- To encourage the establishment and development of National Trusts and like heritage organisations where they do not presently exist;
- To pursue advocacy in the interests of conservation of cultural and natural heritage; and
- To advance the objectives of the Edinburgh Declaration for the Improved Protection of Cultural and Natural Heritage at the National and Local Levels.

- INTO Charter Article 2.2
Our Head of Secretariat reports from the ICNT

The International Conference of National Trusts is still at the heart of our movement and every two years we convene in a different continent. In 2013, the 15th edition, ‘Our Heritage, Our Future’: Cultural diversity for responsible development’, was held in Entebbe, Uganda from 30 September – 4th October, attended by almost 200 delegates.

Ten years ago, the global National Trust community came together in Scotland for the 10th International Conference of National Trusts, where we agreed to work more closely together to increase efforts to conserve natural and cultural heritage in their respective communities. It is interesting to look back at the Edinburgh Declaration of 2003 and see just how far we have come. I remember the buzz of the conference discussions well but I’m not sure any of us present foresaw either how INTO would look in 2013 or that we would be holding the 15th ICNT in Uganda!

This was the first time that the National Trusts of the world had met in Africa, and in addition to plenary and workshop sessions, our hosts, the Cross-Cultural Foundation of Uganda, organised a series of “Learning Journeys,” a unique opportunity to experience the conference themes in action through demonstrations of barkcloth making, traditional medicine and music, and visits to community museums and the reconstruction of the Kasubi Tombs UNESCO World Heritage Site.

The first conference strand focused on safeguarding our heritage: How can various forms of cultural expression be better protected, including for indigenous communities and minority groups? In the face of increasing man-made and natural threats, what is the role for youth and heritage education? We had the opportunity to listen to committed voices and to be moved by heroic endeavours.

Who could fail to be inspired by the Bolivian Society for Historical Studies, Heritage and Restoration and its tenacious efforts to safeguard the Bickenbach country house in Cochabamba? Built in the Moorish style for the German family of Ernesto Bickenbach, the house and its garden setting became neglected and at risk of redevelopment. After a lengthy and menacing battle, the Bolivian Society for Historical Studies, Heritage and Restoration lobbied for the house to be expropriated and put to cultural use for the benefit of the city. The society also successfully used ICOMOS’s 1981 Florence Charter to argue that the historic garden could not be separated from the house which accompanies it and have managed to keep the site intact for future generations.
As part of the second thread of the conference, delegates discussed how to balance cultural values with conservation and the need for sustainable development. We heard from the Trust for African Rock Art (TARA), about successful efforts to engage local communities emotionally with rock art sites, finding alternative solutions to damaging practices and shared site management to deliver economic benefit through responsible tourism. The Kondoa rock art sites, located on the eastern slopes of the Maasai escarpment bordering the Great Rift Valley in Tanzania were listed as a UNESCO World Heritage Site in 2006. The paintings depict elongated people, animals, and hunting scenes as well as abstract markings and can be found in caves and semi-exposed rock shelters. With a rapidly growing population there has been increasing pressure on the rock art sites and the conservation area through deforestation, farming, quarrying, and charcoal burning. TARA has worked with local partners to increase understanding and community engagement, without which the rock art could be completely destroyed.
Unlocking potential was the third conference strand: What can we learn from the experience of National Trusts in protecting heritage in different contexts? What new experiences and ideas exist for financing, managing, and promoting heritage development?

One workshop shone the spotlight on the different National Trusts models from Australia to Zimbabwe. We saw that although the organisations we represent are incredibly different, there are common threads running through our thinking, set-ups, priorities, what inspires us, and the challenges we face. All have an important role to play within the INTO family and can contribute to the debate.

The 16th International Conference of National Trusts will be held in Cambridge, England, 7 – 11 September 2015. Building on the Ugandan experience, the programme includes a series of themed workshops taking place at National Trust properties within striking distance of Cambridge. A chance to see behind the scenes at some amazing places, while exploring the conference themes.

12 years on from Edinburgh, we will also have the opportunity to consider the role of National Trusts in the 21st century while reaffirming the founding principles of INTO and measuring how far we have come. We look forward to seeing you there!
Throughout the year, INTO continued to provide a focal point for the worldwide National Trust movement, advising on the potential for Trusts in the Czech Republic, Portugal and Slovenia, and supporting existing Trust organisations from Jersey to Trinidad; Taiwan to Spain.

Our Working Holidays go from strength to strength and in 2013, four INTO member countries (Czech Republic, France, Slovakia and Spain) offered short-term volunteering opportunities to the public under the INTO banner.

Having listened to our members who told us of the need for small injections of funds, often at the beginning of a project, we launched a new Small Grants Programme which is designed to allow our member organisations to develop and share skills, contributing to their ongoing sustainability. The first grant was made to the National Trust of Fiji.

What makes INTO unique is its combined knowledge and understanding of the National Trust approach. The movement has grown to include a range of countries from Australia, Bermuda and Canada all the way through the alphabet to Zanzibar and Zimbabwe!

Each is different but they share similar goals, legal constitutions and structures, and today dozens of National Trusts and similar heritage conservation organisations exist throughout the world. INTO aims to help these groups learn from each other and avoid reinventing the wheel, freeing up vital resources and helping them spend more time, energy and money on meeting their objectives.

As INTO members are all over the world, the ICNT provides an excellent opportunity to share best practice and experience in person. But we live in a world of high-speed internet and there are always ways of creating partnerships and sharing on a global scale. We have recently introduced a new webinar facility to better connect our members and we are also building a knowledge base on the new INTO website to help maintain the ICNT buzz 24/7!

Regular contact with our members enables us to understand their needs, wants and haves and therefore better match them to other members within the INTO community who may already have the experience and skills to share.

We look forward to another year of sharing experiences and opportunities between all our member organisations!

Catherine Leonard
Head of the INTO Secretariat
Case study: Encouraging the establishment of new National Trusts

One of our newest members is the Czech National Trust and we are delighted to welcome them to the INTO family, particularly as we have been so involved in their establishment over the years. From convening a roundtable group in the presence of HRH The Prince of Wales in Prague in 2011, to hosting the Central European Project in 2012 and offering on-going advice and support to the burgeoning group.

INTO’s Director of Membership, Oliver Maurice, made a number of visits to the Czech Republic concluding with the launch of the Trust in October 2013. The main objectives of the Czech National Trust are to:

- Find new sources of funding for heritage
- Advocate for a better heritage protection regime
- Connect existing heritage organisations and develop a culture of donation and volunteering
- Train heritage professionals to internationally accepted standards
- Increase engagement of local communities
- Progress the perception of the Czech National Trust as a ‘safe pair of hands’ to administer, champion or own property for the benefit of the nation

With help from many different quarters including pro bono legal assistance and some seed funding, the Trust has established its office in Kroměříž, Moravia, where it employs a part-time director. Three community projects are on the way with two significant pilot projects in the pipeline. As the Czech National Trust has joined INTO as a Candidate Member, we will continue to offer as much guidance and support as we can over the coming years to try to ensure its healthy development.

We were also thrilled to play a part in the establishment of a Portuguese National Trust (Fundação Nacional) and to provide information to Slovenia Nostra about the National Trust model and how to build on existing organisations and their achievements, develop a membership/co-operative culture and emphasise the strong and distinctive national traditions, landscapes and buildings amid difficult financial circumstances.
Case study: Increasing and enhancing the capacity of individual National Trusts

As part of our on-going programme, we have been working with Spanish INTO members, Tesouros de Galicia, to develop their working holiday offer. Julie Thompson, our Volunteer Placements Manager, worked closely with the team to design two new projects focussing on archaeological sites in the region.

An INTO team (with participants from England, France, Wales and Jersey with a range of experience and expertise) also undertook a series of site visits in 2013 that sought to introduce and promote the work of Tesouros de Galicia, share National Trust experience and celebrate World Heritage Day through connecting with the international Trust community.

The aim of the project is to develop regional tourism and in return for their advice and recommendations the team experienced a variety of heritage and culinary delights. Journalists Rod Younger and Annie Bennett helped with translation and complemented the plentiful local media reports.

Next year we will work with Tesouros, the Galician Ministry of Tourism and UK stakeholders, including the National Trust (England, Wales and Northern Ireland) and the National Trust for Scotland on developing a fact finding mission to the UK. We are also planning further collaboration within the context of the Global Partnership for Sustainable Tourism.

A second sustainable tourism project in which INTO was involved in 2013 was the proposed biosphere zone reserve in Gangwon province at the eastern side of the Korean Demilitarised Zone. Roger Wheelock, our Strategic Projects Director, shared his considerable knowledge and experience in sustainable heritage preservation and community development with the Korean team.
Case study: Formulating and promoting best conservation practices

In May, our Head of Secretariat, Catherine Leonard, was invited to Trinidad and Tobago by the Honourable Clifton de Coteau, Minister of National Diversity and Social Integration, to help restructure their National Trust.

The review drew on a background of accumulated knowledge of the different approaches taken by National Trusts around the world and offered relevant case studies of alternative statutory, financial, organisational and operational models, alongside recommendations for implementation.

As part of this on-going process, the Trinidad and Tobago National Trust has joined INTO, sent representatives to the Ugandan ICNT and is exploring our offer to second a senior level National Trust executive to assist efforts to grow the organisation into the strong, confident, successful, dynamic leader of efforts to preserve Trinidad and Tobago’s remarkable built and natural heritage.

Case studies from across the INTO network were presented at the 2013 World Travel Market and are informing thinking and practice in heritage and sustainable tourism.
This year, we launched a new capacity building mechanism, the INTO Small Grants Programme, and our first award went towards the exchange of experience between different countries, something that we also seek to support through joint projects, placements and the use of new technology.

The purpose of the programme is to build capacity and strengthen governance, membership recruitment and sustainability through projects that support knowledge transfer between INTO members by providing funds for travel costs, for example, or the preparation of a business plan or the implementation of a new programme.

With seed funding from the Small Grants Programme, Dutch volunteer Bart van Aller joined the National Trust of Fiji as a Built Heritage Advisor in October 2013. Bart is helping the Trust and the local municipality implement the management plan for Fiji’s first World Heritage site (the historical port town of Levuka), develop heritage trails, conduct community based research and support the creation of partnerships to further work on heritage buildings in Fiji.

A successful staff exchange took place between the Jersey National Trust’s 16 New Street property and Peckover House in England. INTO also prepared programmes for a horticultural specialist from New Zealand, the Chairman of the Zimbabwe National Trust and representatives of the Taiwan Environmental Information Association (TEIA). We arranged for a National Trust expert to speak about the movement at an event in Northern Germany hosted by the Rittergut Remeringhausen.

Another successful joint project was launched in 2013 between the National Trust for Guernsey and the NTEWNI, giving their members reduced price passenger ferry tickets to visit Guernsey and use their reciprocal visiting rights.

To celebrate World Heritage Day (18 April), we invited INTO members to contribute to an international blogathon.

This was a great opportunity for INTO members to share experience with a wider audience and an innovative way to celebrate heritage around the world.
Case study: Pursuing advocacy in the interests of conservation

Following our collaborations with the Asia Europe Foundation last year, we have continued to work in partnership in 2013, developing and advocating best practice.

INTO Chairman, Simon Molesworth, spoke at the Smart Cities Expo and Symposium in Berlin and INTO Director of Special Projects, Geoffrey Read, was part of the ASEF team advising governments and NGOs on heritage investment for sustainable tourism and livelihoods in Myanmar in June.

By sharing experience and good practices in heritage-led urban revitalisation from Asia and Europe, we are able to increase opportunities for making a difference to people’s lives and livelihoods. While in Myanmar, Geoffrey also took the opportunity to connect with the Yangon Heritage Trust (YHT) and INTO, together with the YHT and Europa Nostra, is now a partner in the ASEF-funded ‘Cre-Net: Network of Urban Heritage for Sustainable Economies’ led by the Indian National Trust for Art and Cultural Heritage.
Our Members

INTO Members are “independent, non-governmental, charitable, educational, not-for-profit, membership-based or like organisations that have as a principal purpose the conservation, enhancement, or promotion of cultural or natural heritage” (INTO Charter Article 5.1).

The INTO membership includes established organisations which have been practising heritage conservation for many years as well as new and developing Trusts. No one has all the answers and there is as much for the mature bodies to learn as the fledgling ones.

In 2013, INTO had 64 member organisations:

**Asia**
- Amenity 2000 Association (Japan)
- Badan Warisan Malaysia
- Calcutta Tercentenary Trust
- Indonesian Heritage Trust
- Indian National Trust for Art and Cultural Heritage
- Indian Trust for Rural Heritage and Development
- Korean National Trust for Cultural Heritage
- National Trust of Korea
- National Trust of Sri Lanka
- Ruan Yisan Heritage Foundation (China)
- Siam Society (Thailand)
- Sumatra Heritage Trust
- Taiwan Environmental Information Association
- Taiwan National Trust

**Europe**
- An Taisce The National Trust for Ireland
- Conservatorie du Littoral (France)
- Czech National Trust
- Din l’Art Helwa (Malta)
- Europa Nostra
- Fondo Ambiente Italiano (Italian National Trust)
- Falkland Island Museum and National Trust
- Friends of Czech Heritage
- Gelderland Trust
- Guernsey National Trust
- Herita (Belgium)
- International Centre of the Roerichs (Russia)
- Malta Nature Trust
- National Centre for Heritage Trusteeship (Russia)
- National Trust of England, Wales and Northern Ireland
- National Trust for Scotland
- National Trust of Jersey
- National Trust of Slovakia
- Portugese National Trust
- St Helena National Trust
- Tesouros de Galicia (Spain)
- Tájak-Korok-Múzeumok Egyesület (‘Landscapes, Ages, Museums Association’, Hungary)
- Union Rempart (France)
The Americas, including the Caribbean
Bermuda National Trust
Cayman Islands NT
Grenada National Trust
Heritage Canada National Trust
Montserrat National Trust
National Trust for Historic Preservation (USA)
National Trust Land and Culture British Columbia (Canada)
Saint Lucia National Trust
Trinidad and Tobago National Trust

Africa and the Middle East
Acting for Future Generations (Senegal)
Addis Woubet (Ethiopia)
African Union of Conservationists
Africana Research Centre (Nigeria)
Cape Town Heritage Trust
Centre for Heritage Development in Africa
Cross Cultural Foundation of Uganda
Environment Friends Society (Bahrain)
Hout Bay Trust, South Africa
South African Conservation Trust
Trust for African Rock Art
Zanzibar Stone Town Heritage Society
Zimbabwe National Trust

Oceania and Australasia
Australian Council of National Trusts
National Trust of Fiji
National Trust of Australian Capital Territory
National Trust of South Australia
Heritage New Zealand Pouhere Taonga

We aim to ensure that our decision-making process is a democratic one and to make the most of our members’ specific skills and enthusiasm. We welcome and value their involvement.

Some INTO members offer free entry to their properties upon production of a valid membership card from another National Trust. Most INTO member organisations offer at least a 50% reduction on admission fees and where they do not have properties open to the public can provide other services, such as reduced price heritage walks or assistance with travel plans. Please contact the National Trust in the country you intend to visit or the INTO Secretariat for further information.
Report of the Directors for the year ending 31 December 2013

The Directors are pleased to present their annual report together with the consolidated financial statements of the charity for the year ending 31 December 2013 which are also prepared to meet the requirements for a Directors’ Report and Accounts for Companies Act purposes. The Directors who served during the period are as follows:

SK Misra
Simon Molesworth (Chairman)
Simon Murray (Secretary)
David J Brown
Michaela Kubikova
Martin Scicluna
William Turner (Vice Chairman)
Robin Yarrow

None of our Directors receive remuneration or other benefit from their work with INTO.

Structure, governance and management

INTO is registered and regulated under UK law as a company limited by guarantee (No 06718966) and as a charity (No 1128224). It is governed by its Memorandum and Articles of Association, registered on 7 October 2008, and referenced by the INTO Charter, endorsed in Delhi on 3 December 2007. These documents are available on the INTO website. The members of the company are the Directors as detailed on page 2 of the Memorandum of Association. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

The INTO member organisations are part of the wider advisory body known as the INTO Charter Organisation, which meets every two years in person, appoints the INTO Executive Committee members and is governed by the INTO Charter.

For the year ended 2013 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies. No members have required that the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006. The Directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Appointment of Directors

As set out in its Articles, the INTO Charity seeks and considers, but is not bound to follow, advice and recommendations that might be received from the INTO Charter Executive Committee regarding persons considered to be desirable candidates to be appointed a Director.

Organisation

The INTO Directors meet annually. They are supported and advised by the INTO Charter Executive Committee, representing the INTO Congress. The Executive Committee and Secretariat meet regularly by teleconference (and once a year in person), thus making optimal use of virtual technologies and enabling our worldwide interests and membership to participate in a regular and cost-effective manner. These meetings are chaired by Simon Molesworth.
There are also ad-hoc sub-committees covering subjects such as the INTO Conference and Membership which also meet on a regular basis. The NTEWNI was appointed host of the INTO Secretariat and employs a Head of the INTO Secretariat who manages the day-to-day operations of the charity. To facilitate effective operations, the Head of the INTO Secretariat delegates activity to a team of volunteer directors for operational matters.

INTO Charter Executive Committee (in addition to the Directors):

Emily Drani (Cross-Cultural Foundation of Uganda)
John Ducie (An Taisce The National Trust for Ireland)
LK Gupta (Indian National Trust for Art and Cultural Heritage)
Diarmid Hearns (National Trust for Scotland)
Luciano Mule’Stagno (Din L’Art Helwa, National Trust of Malta)
Catrini Prathhari Kubontubuh (Indonesian Heritage Trust)
Bishnu Tulsie (Saint Lucia National Trust)

Michaela Kubikova and Martin Scicluna are not currently members of the Executive Committee but are Directors.

Risk Management

The Directors confirm that the major risks to which INTO is exposed have been reviewed and systems established to manage these.

Objectives and Activities

INTO brings people together to share information, best practices and inspiration, to strengthen existing organisations towards the achievement of their objectives and to empower communities seeking to develop new Trust-like organisations where hitherto a voice for heritage did not exist. Our network connects and encourages organisations all around the world and gives leverage to the vision and aspirations of individual Trusts on the global stage and provides a forum for the advancement of intercultural understanding and the development of civil society.

In shaping our objectives and planning our activities for the year, the Directors have considered the Charity Commission’s guidance on public benefit. The financial statements have been prepared in accordance with IAS/IFRS; the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006; the Charities Act 1993; the revised statement of Recommended Practice (‘SORP 2005’), ‘Accounting and Reporting by Charities’, published in March 2005; and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008). The principal accounting policies of the charity are set out in the Notes to the Financial Statements below.

The financial statements that follow were approved by the Directors on 26 September 2014 and signed on their behalf by Simon R. Molesworth, AM, QC, Chairman of INTO.

Simon R. Molesworth AM QC
Chairman of INTO
Statement of Financial Activities for the year ended 31 December 2013

<table>
<thead>
<tr>
<th>Note</th>
<th>General Funds</th>
<th>Restricted Funds</th>
<th>Total Funds</th>
<th>Total Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2013</td>
<td>2013</td>
<td>2013</td>
<td>2012</td>
</tr>
<tr>
<td><strong>Incoming Resources</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subscriptions received</td>
<td>31,411</td>
<td>31,411</td>
<td>25,053</td>
<td></td>
</tr>
<tr>
<td>Grants and donations</td>
<td>3</td>
<td>221</td>
<td>19,956</td>
<td>20,177</td>
</tr>
<tr>
<td><strong>Total Incoming Resources</strong></td>
<td>31,632</td>
<td>19,956</td>
<td>51,588</td>
<td>113,694</td>
</tr>
<tr>
<td><strong>Resources expended</strong></td>
<td>4</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special conferences and projects</td>
<td>63,134</td>
<td>26,966</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cost of generating funds and charitable activities</td>
<td>24,638</td>
<td>26,798</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Resources Expended</strong></td>
<td>24,638</td>
<td>63,134</td>
<td>87,772</td>
<td>53,764</td>
</tr>
</tbody>
</table>

**Net income**  
6,994  
-43,178  
-36,184  
59,930

There are no recognised gains and losses other than as stated above. All of the results above relate to continuing activities.

**Balance Sheet as at 31st December 2013**

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debtors</td>
<td>7,016</td>
<td>7,557</td>
</tr>
<tr>
<td>Cash at Bank</td>
<td>39,400</td>
<td>92,425</td>
</tr>
<tr>
<td><strong>Less Creditors falling due within one year</strong></td>
<td>7</td>
<td>17,998</td>
</tr>
<tr>
<td><strong>Net Current Assets</strong></td>
<td>28,418</td>
<td>64,601</td>
</tr>
<tr>
<td><strong>Reserves</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted General Fund</td>
<td>13,169</td>
<td>6,175</td>
</tr>
<tr>
<td>Restricted Funds</td>
<td>15,249</td>
<td>58,426</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>28,418</td>
<td>64,601</td>
</tr>
</tbody>
</table>

For the year ended 31st December 2013 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies. No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006. The directors acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and for the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime. These accounts have been prepared in accordance with IAS/IFRS.

**Notes to the Statement of Financial Activities for the year ended 31st December 2013**

1 **Basis of accounting**  
The financial statements have been prepared under the historical cost convention.

**Accounting period covered by this report**  
This report deals with the financial activities of INTO for the year ended 31st December 2013

**Incoming Resources**  
All incoming resources are included in the Statement of Financial Activities when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

**Resources Expended**  
Expenditure is included on an accruals basis, inclusive of any Value Added Tax which cannot be recovered, and is recognised when there is a legal or constructive obligation to pay.

(a) Cost of generating funds includes costs of generating voluntary income.

(b) Governance costs are those incurred in connection with the administration of the charity and compliance with constitutional and statutory requirements.
Funds
Unrestricted funds are those funds for use at the discretion of the directors in furtherance of the general objectives of the Charity. Restricted funds are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes.

Foreign Exchange
Assets and liabilities held in foreign currency are translated to sterling at the exchange rate ruling at the year end. Income and expenditure in foreign currency are translated to sterling at the standard rate for the year.

2 Cash flow statement
The size of the Charity is such that it is not required to present a cash flow statement.

3 Donations
In 2013, INTO received a donation from the Helen Hamlyn Trust of £10,000 granted to the International Conference of National Trusts (ICNT) which took place in Uganda. Registration fees amounting to £9,199 from participants in ICNT were also granted to the conference.

4 Resources Expended

<table>
<thead>
<tr>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted funds</strong></td>
<td></td>
</tr>
<tr>
<td>Cost of promotion</td>
<td>760</td>
</tr>
<tr>
<td>Meetings, communication and travel costs</td>
<td>2,881</td>
</tr>
<tr>
<td>Insurance</td>
<td>467</td>
</tr>
<tr>
<td>Salary and expenses</td>
<td>20,637</td>
</tr>
<tr>
<td>Loss on exchange</td>
<td>-176</td>
</tr>
<tr>
<td>Bank interest and charges</td>
<td>69</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>24,638</strong></td>
</tr>
</tbody>
</table>

| **Restricted funds** | | |
| British Council Grants | | 4,103 |
| International Conference of National Trusts | 63,134 | 998 |
| INTO Foundation Grants | | 21,865 |
| **Total** | **63,134** | **26,966** |

5 Staff numbers and costs
There was one employee during the year.

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salary</td>
<td>16,533</td>
<td>17,638</td>
</tr>
<tr>
<td>Social Security costs</td>
<td>1,816</td>
<td>1,796</td>
</tr>
<tr>
<td>Reimbursable expenses</td>
<td>2,288</td>
<td>1,073</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>20,637</strong></td>
<td><strong>20,507</strong></td>
</tr>
</tbody>
</table>

6 Taxation
The Charity has no liability to Corporation Tax for the year.

7 Creditors falling due within one year

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>INTO Foundation grant owed to The National Trust of Slovakia</td>
<td></td>
<td>15,573</td>
</tr>
<tr>
<td>Other creditors</td>
<td>1,707</td>
<td>115</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>17,998</strong></td>
<td><strong>35,341</strong></td>
</tr>
</tbody>
</table>

8 Reserves

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>At 1st January 2013</td>
<td>6,175</td>
<td>4,671</td>
</tr>
<tr>
<td>Net income for the year</td>
<td>6,994</td>
<td>1,504</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>13,169</strong></td>
<td><strong>6,175</strong></td>
</tr>
</tbody>
</table>

The International National Trusts Organisation (INTO) is a non-profit organisation registered as a limited company in England and Wales (No 06718966) and a registered charity (No 1128224). Our registered office is 20 Grosvenor Gardens, London SW1W 0DH, UK.
Thanks

Our achievements this year would not have been possible without the generous support of countless people across the globe. Many thanks to our international array of members, supporters and volunteers already mentioned in this report, particularly our Trustees, Executive Committee, Amicus members, Secretariat team and member organisations. INTO would like to extend special thanks to:

- The Helen Hamlyn Trust for supporting the International Conference of National Trusts
- The Getty Foundation for generously providing international travel grants for the ICNT
- The National Trust of England, Wales, and Northern Ireland for providing the INTO Headquarters in London and for additional support to the INTO Secretariat
- The National Trust for Historic Preservation for its continued hosting of the INTO website
- The Cross-Cultural Foundation of Uganda and all their partners for hosting the 15th ICNT
- Anita Canovas for advising on the Small Grants Programme
- The Ministry of National Diversity and Social Integration and Citizens for Conservation (Trinidad and Tobago) for hosting Catherine Leonard’s visit
- The Asia-Europe Foundation for supporting our involvement in their Smart Cities Expo and Symposium in Berlin and the Investing in Heritage Cities programme in Yangon
- Tesouros de Galicia and their partners for hosting the INTO team visit
- Our regular UK-based Secretariat volunteers: Julie Thompson for managing the Working Holidays Programme; Jackie Hunt for her work as Membership Co-ordinator; Susan van Schalkwyk for managing the Small Grants Programme; and Margaret Muthemba for her wonderful design work on the 2012 Annual Report
- Annie Bennett for helping with translation during the INTO visit to Galicia
- The Korean National Nature Trust for inviting Roger Wheelock to the DMZ
- All our volunteers, supporters, Amicus members who make INTO what it is

A particularly special thank you to Rod Younger, who came on the INTO visit to Galicia in April but sadly died in July 2013. Rod was always full of laughter and high spirits, but he generously translated the long speeches and made every effort to share the INTO story. Together with Tesouros de Galicia, we mourn his passing and give thanks for the wonderful man he was.

Support INTO

Every day we hear of work our member organisations wish to undertake but which they are having to embark upon with only the barest of resources and an abundance of optimism! Often we find that a small injection of funds at the beginning of a project can make all the difference.

You can help by joining your local National Trust organisation, by becoming an INTO Amicus or with a gift to the INTO Small Grants Programme. If you would like to get involved in any of our programmes either as a supporter, volunteer or member, please contact us at the address below.

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